The Code of Governance	Compliance (Y/N) Comments:	Evidence:	Action needed:
Principle 1: Mission and values			
The D&B Board actively supports and follows the Parent (RBH) social purpose, mission and values and through these embeds resident focus, inclusion, integrity, openness and	Yes ✓ Comments:	Evidence: D&B Constitution Refer to RBH Compliance CoG Evidence Chest	Enhancement Action: Wording to this effect to be included RBH's corporate strategy. By Whom: Joanne Goodall By Date: 31 December 2021
accountability.			By Date. ST December 2021
Compliance: From Principle to Practice 1.1 Mission : The D&B Board leads the organisation in line with RBH's social purpose.	Yes ✓ Comments:	Evidence: Refer to RBH CoG Compliance Evidence Chest	Action Needed: By Whom: By Date:
1.2 Resident Focus: the needs and safety of the organisation's current and future residents and other customers are placed at the heart of the D&B Board's decision-making in line with its Parent's Strategies and Policies.	Yes ✓ Comments:	Evidence: D&B Risk Update RBH Annual report against resident and customer safety Refer to RBH Compliance CoG Evidence Chest	Action Needed: By Whom: By Date:
1.3 Equality, diversity and inclusion: The D&B Board demonstrates a clear and active commitment to achieve equality of opportunity, diversity and inclusion in all of the organisation's activities in line with its Parent Strategies and Policies.	Yes 🗸 Comments:	Evidence: Policy Review – Oct 20 EqIA in place for the Growth Strategy EqIA for our Shared Ownership Sales Refer to RBH Compliance CoG Evidence Chest	Action Needed: By Whom: By Date:
1.4 Culture : The D&B Board will follow RBH's culture and behaviours and how these apply to D&B Board Members.	Yes 🗸 Comments:	Evidence: RBH Code of Conduct (Employee) Effectiveness Review Framework Refer to RBH Compliance CoG Evidence Chest	Enhancement Action: D&B Board Member Role Profile to be developed By Whom: Joanne Goodall By Date: 31 December 2021
1.5 Integrity: The D&B Board maintains high standards of probity and conduct.	Yes ✓ Comments:	Evidence: RBH Code of Conduct (Employee) Declarations of Interest Registers Conflicts Register RBH: Anti Fraud Policy, Anti Bribery Policy, Anti Money Laundering Policy, Whistleblowing Policy, Dignity and Safeguarding at Work Policy	Action Needed: By Whom: By Date:

Last Reviewed: August 2021 MGEF Appendix: SO4 The Code of Governance Compliance **Evidence: Action needed:** (Y/N)**Comments:** (1) The D&B Board has clear policies and Yes 🗸 Action Needed: Evidence: procedures for its members to identify, **D&B** Constitution By Whom: Comments: RBH Code of Conduct (Employee) declare, record and manage any actual, By Date: RBH Employee contracts of employment (D&B Board potential and perceived conflicts of interest. Members are RBH Directors) **D&B** Declarations Register **D&B Conflicts Register** Agenda Templates - 1st item Declarations of Interest (2) There is a publicly available register for Yes 🗸 Evidence: Action Needed: D&B Board member declarations of interest **D&B** Declarations Register By Whom: Comments: Annual reports on the register which is reported on annually to the D&B By Date: Board (3) Where there is a material conflict of Yes 🗸 **Evidence:** Action Needed: interest, any individual concerned withdraws Agenda Templates – 1st item Declarations of Interest Comments: By Whom: - this gives the Members opportunity to consider the from the board's discussions and decisions on By Date: appropriate action. relevant matters. Any minutes of meetings where this has been actioned **D&B Conflicts Register** (4) In case of a fundamental or ongoing Yes 🗸 Evidence: Action Needed: material conflict, the Parent Board (RBH) will Annual Report to RBH Board on performance of By Whom: Comments: subsidiaries determine if the person concerned should Bv Date: cease to be a D&B Board member. Yes 🗸 Action Needed: **1.6 Accountability:** The D&B Board operates Evidence: openly and transparently, and demonstrates Annual report to RBH Board on subsidiary By Whom: Comments: performance accountability to the Parent Board (RBH). By Date: **RBH Directors Report and Financial Statements** (1) Information will be annually published about Yes 🗸 Action Needed: **Evidence:** D&B's activities which are accessible to its key **RBH Directors Report and Financial Statements** Comments: By Whom: stakeholders, and covers the matters referred By Date to in this Governance Statement. (2) There will be clear and up-to-date **Evidence:** Action Needed: Yes 🗸 information about D&B's Board Members and **RBH Directors Report and Financial Statements** Comments: By Whom: its governance arrangements. By Date:

The Code of Governance	Compliance (Y/N) Comments:	Evidence:	Action needed:
(3) The organisation responds in a considered, open and transparent way to requests for information about its work, activities, and decisions made by the D&B Board, where it cannot provide certain information it gives clear reasons as to why this is the case.	Yes ✓ No X Comments:	Evidence: RBH GDPR Information Framework – Openness and Transparency RBH Customer Feedback Complaints Policy 2020	Action Needed: D&B Board to formally adopt the RBH Data Protection Policy and Confidentiality Policy By Whom: D&B Board By Date: 31 December 2021
1.7 Reputation and trust : The D&B Board takes into account in its actions and decisions the importance of maintaining trust in the organisation and upholding its reputation.	Yes ✓ Comments:	Evidence: Scheme approvals	Action Needed: By Whom: By Date:

ompliance: From Principle to Practice			
.1 Strategy, resources and plans : the D&B	Yes 🗸	Evidence:	Action Needed:
oard sets the organisation's overall direction	Comments:	D&B Constitution	By Whom:
n line with the Parent's (RBH) overall bjectives.		Budget approval Business Plan approval	By Date:
) The D&B Board sets financially sustainable	Yes 🗸	Evidence:	Action Needed:
lans to ensure that the organisation has the	Comments:	D&B Board approval and monitoring of Budgets and	By Whom:
esources it needs to deliver its purpose.		Financial performance	By Date:
(2) The D&B Board gives specific consideration in setting such plans to value for money,	Yes 🗸	Evidence:	Action:
	Comments:	omments: Reports for approvals to enter into contracts	By Whom:
nancial sustainability; carbon neutrality and			By Date:
nvironmental sustainability; and social ustainability.			
2.2 Performance : The D&B Board has demonstrable oversight of the organisation's	Yes 🗸	Evidence:	Action Needed:
	Comments	D&B Board approval and monitoring of Budgets and Financial performance Annual report to RBH Board on subsidiary performance	By Whom:
erformance. This includes scrutinising key			
perational and financial performance Iformation.			By Date:
normation.			

Last Reviewed: August 2021 MGEF Appendix: SO4 The Code of Governance Compliance **Evidence:** Action needed: (Y/N) Comments: 2.3 Group Structures: The constitutional Evidence: Action Needed: Yes 🗸 IGA (reviewed Nov 20) relationship and arrangements between the By Whom: Comments: Scheme of Delegation Parent (RBH) and D&B including how oversight By Date: and control will be exercised, are formally documented.

D&B Limited is led by a skilled and diverse	Yes 🗸	Evidence:	Action Needed:
Board which regularly reviews and capably	Comments:	Governance Effectiveness Review Framework	By Whom:
nanages its own performance and		Including Technical Skills and Knowledge MGC Oct	By Date:
effectiveness, and ensures that it complies		20 Board 18 Nov 20 Effectiveness Review Reports Mar 21	
with this Governance Statement.		& Effectiveness Reports to Board Mar 21	
Compliance: From Principle to Practice		• •	
3.1 Roles and responsibilities:	Yes 🖌 🛛 No 🗙	Evidence:	Action Needed:
1) The statutory and governance roles and		D&B Constitution	D&B Board Member Role Profile to be
responsibilities of the D&B Board, of its		Scheme of Delegation	developed
individual members, office holders and of	Comments:		By Whom: Joanne Goodall
others who work to the Board are clearly set			By Date: 31 December 2021
out.			
(2) There is a clear, documented framework	Yes 🗸	Evidence:	Action Needed:
setting out delegations.	Comments:	Scheme of Delegation	By Whom:
		Schedule of Governance Functions IGA	By Date:
3.2 Functions of the board: there is a record of	Yes 🗸	Evidence:	Action Needed:
the essential functions and other matters	Comments:	D&B Constitution	By Whom:
which are reserved for D&B Board decision and cannot be delegated including:		RBH Scheme of Delegation IGA	By Date:

Last Reviewed: August 2021 MGEF Appendix: SO4 The Code of Governance Compliance **Evidence: Action needed:** (Y/N) **Comments:** (1) Ensuring the organisation operates Yes 🗸 Action Needed: **Evidence:** effectively, efficiently and economically; **Governance Effectiveness Review Framework MGC** By Whom: Comments: Oct 20 Board 18 Nov 20 By Date: **Effectiveness Review Reports Risk Reports Reports on Annual Accounts Reports on Review of Financial Performance Budget approvals Business Plan approval** Monitoring reports of Budgets and Financial performance (2) Providing oversight, support, direction and Yes 🗸 **Evidence:** Action Needed: constructive challenge to RBH's chief Comments: Minutes of meetings By Whom: **Governance Effectiveness Review Framework MGC** executive and other Officers: Oct 20 Board 18 Nov 20 By Date: Effectiveness Review Reports MGC Feb 21 Board Mar 21 Evidence: (3) Satisfying itself as to the integrity of Yes 🗸 Action Needed: financial information, and setting and **Reports on Annual Accounts** Comments: By Whom: **Reports on Review of Financial Performance** approving each year's budget, business plan Bv Date: **Budget approvals** and annual accounts prior to publication; (4) Establishing, overseeing and regularly Evidence: Action Needed: Yes 🗸 reviewing a framework of delegations; Scheme of Delegation Comments: By Whom: MGEF Review reports/minutes By Date: **IGA** Reviews (5) Establishing and overseeing control and Action Needed: Yes 🗸 Evidence: risk management frameworks in order to **Risk Reports** By Whom: Comments: safeguard the assets, compliance and By Date: reputation of D&B; 3.3 Board composition: Yes 🗸 **Evidence:** Action Needed: D&B Board Member Role Profile to be (1) D&B Board members have the attributes **Employee Contracts of Employment (D&B Board** Members are Directors of RBH) developed and time needed to govern effectively, and By Whom: Joanne Goodall Comments: each member exercises independent judgement By Date: 31 December 2021 in doing so.

The Code of Governance Compliance		MOLT Appendix. 304		
Compliance (Y/N) Comments:	Evidence:	Action needed:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Governance Effectiveness Review Framework including Technical Skills and Competency Framework MGC Oct 20 Board 18 Nov 20	By Whom: By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Schedule of Governance Functions Forward Plans Information Flow Review of forward plan reports Reporting In	By Whom: By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	D&B Constitution	By Whom:		
	Minutes of meetings	By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Review of forward plan reports	By Whom:		
	Minutes of meetings	By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Urgent Decisions procedure	By Whom:		
	Board agendas showing list of electronic decisions	By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Access to Secure Portal	By Whom:		
	Effectiveness Review Framework	By Date:		
Yes 🗸	Evidence:	Action Needed:		
Comments:	Governance Effectiveness Review Framework MGC	By Whom:		
	Oct 20 Board 18 Nov 20 Effectiveness Review Reports MGC Feb 21 Board, Committee and Subsidiary Member Development Programme 18 Nov 20	By Date:		
	(Y/N) Comments: Yes ✓ Yes ✓	Compliance (Y/N) comments:Evidence:Yes ✓Evidence: Governance Effectiveness Review Framework including Technical Skills and Competency Framework MGC Oct 20 Board 18 Nov 20Yes ✓Evidence: Schedule of Governance Functions Forward Plans Information Flow Review of forward plan reports Reporting In Yes ✓Yes ✓Evidence: Schedule of Governance Functions Forward Plans Information Flow Review of forward plan reports Reporting In Yes ✓Yes ✓Evidence: Evidence: D&B Constitution Attendance Logs Minutes of meetingsYes ✓Evidence: Forward Planner Review of forward plan reports Minutes of meetingsYes ✓Evidence: Urgent Decisions procedure Examples of some electronic a decisions and consideration packsYes ✓Evidence: Comments:Yes ✓Evidence: Comments:Yes ✓Evidence: Comments:Yes ✓Evidence: Comments:Yes ✓Evidence: Comments:Yes ✓Evidence: Access to Secure Portal Effectiveness Review FrameworkYes ✓Evidence: Access to Secure Portal Effectiveness Review FrameworkYes ✓Evidence: Access to Secure Portal Effectiveness Review FrameworkYes ✓Evidence: Access to Secure Portal 		

Last Reviewed. August 2021		MGEF Appendix. 304		
The Code of Governance	Compliance (Y/N) Comments:	Evidence:	Action needed:	
(1) The D&B Board considers its effectiveness	Yes 🗸	Evidence:	Action Needed:	
annually and assesses how they conduct their	Comments:	Governance Effectiveness Review Framework MGC	By Whom:	
business, including their:		Oct 20 Board 18 Nov 20 Effectiveness Review Reports MGC Feb 21	By Date:	
(a) Composition, skills, experience and	Yes 🗸	Evidence:	Action Needed:	
diversity;	Comments:	Governance Effectiveness Review Framework	By Whom:	
		including Technical Skills and Competency Framework MGC Oct 20 Board 18 Nov 20 Effectiveness Review Reports MGC Feb 21	By Date:	
(b) Effectiveness in role-modelling the desired	Yes 🗸	Evidence:	Action Needed:	
culture, values and behaviours of the	Comments:	Governance Effectiveness Review Framework MGC	By Whom:	
organisation;			By Date:	
(c) Governing instruments, delegations,	Yes ✓ No X Evidence: Tie in with Annual MGEF review process	Action Needed:		
regulations, standing orders, structures,		Tie in with Annual MGEF review process	Add to the D&B forward planner a review	
systems and other formal documentation as	Commonte	emments:	of its governing instruments - Complete By Whom: Joanne Goodall	
referred to in this Governance Statement;	Comments:		By Date: 31 July 2021	
(d) Timing and frequency of meetings;	Yes 🗸	Evidence: Effectiveness Review Reports MGC Feb 21 Board Mar 21	Action Needed:	
	Comments:		By Whom:	
			By Date:	
(e) Format of agendas, quality and scope of	Yes 🗸	Evidence:	Action Needed:	
papers, minutes and communications;	Comments:	Effectiveness Review Reports MGC Feb 21 Board Mar	By Whom:	
	21	21	By Date:	
(f) Effectiveness of decision-making, including	Yes 🗸	Evidence: Effectiveness Review Reports MGC Feb 21 Bd 10 Mar	Action Needed:	
how the views and needs of key stakeholders	Comments:		By Whom:	
have informed decisions;		21	By Date:	
(g) Compliance with this Governance Statement and legal duties.	Yes 🗸	Evidence: nts: Reports to Board on Compliance with Code MGC Feb 21 Board Mar 21 Annual Subsidiary Report to RBH Board May 2022	Action Needed:	
	Comments:		By Whom:	
			By Date:	
(2) These matters are regularly and formally	Yes 🗸		Action Needed:	
reviewed.	Comments:		By Whom:	
			By Date:	

The Code of Governance	Compliance (Y/N) Comments:	Evidence:	Action needed:
3.7 Compliance with this Governance Statement: A compliance statement is provided to the Parent (RBH) Board and included for publication in the Group Annual	Yes ✓ Comments:.	Evidence: Annual Subsidiary Report to RBH Board May 2022 <u>Directors Report and Financial Statements</u>	Action Needed: By Whom: By Date:
Report with an explanation given for any non- compliance. Where a statement of non- compliance is needed it sets out:			
(a) The reasons for non-compliance, and an explanation of how the relevant principle in this Governance Statement is being upheld; and	Yes ✓ Comments:	Evidence: <u>Directors Report and Financial Statements</u> Annual Subsidiary Report to RBH Board May 2022	Action Needed: By Whom: By Date:
(b) Summary plans for the achievement of compliance, if applicable.	Yes ✓ Comments:	Evidence: <u>Directors Report and Financial Statements</u> Annual Subsidiary Report to RBH Board May 2022	Action Needed: By Whom: By Date:

Principle 4: Control and Assurance			
The D&B Board actively manages the risks faced by the organisation, and obtains robust assurance that controls are effective, that plans and compliance obligations are being delivered, and that the organisation is financially viable.	Yes ✓ Comments:	Evidence: Risk Reports Compliance and Assurance Framework Reports on Review of Financial Performance Reports on Budget approvals	Action Needed: By Whom: By Date:
Compliance: From Principle to Practice			
 4.1 Audit: (1) The D&B Board has formal and transparent arrangements ensuring that the organisation is financially viable and maintains both a sound system of internal audit and controls. 	Yes ✓ Comments:	Evidence: Reports on Review of Financial Performance Reports on Budget approvals	Action Needed: By Whom: By Date:
(2) The D&B Board can have confidence in the information it receives and there are robust internal controls and systems for business and control assurance in place which are reviewed annually.	Yes ✓ Comments:	Evidence: Reports on Risk D&B Reporting In Scheme of Delegation	Action Needed: By Whom: By Date:

Last Reviewed: August 2021			IGEF Appendix: SO4	
The Code of Governance	Compliance (Y/N) Comments:	Evidence:	Action needed:	
4.2 Risk : (1) The D&B Board has a suitable risk management framework in place; it understands the organisation's risk profile and the effectiveness of key controls.	Yes 🗸 Comments:	Evidence: Risk Management Framework Apr 21 Risk Reports	Action Needed: By Whom: By Date:	
(2) The D&B Board ensures that the organisation is resilient to the risks it may face, with appropriate mitigations and a suitably comprehensive, tested and up-to-date business continuity plan.	Yes 🗸 Comments:	Evidence: Business Continuity Plans Risk Management Framework Risk Reports	Action Needed: By Whom: By Date:	
(3) The D&B Board includes members with skills and experience appropriate to the level and type of risks faced by the organisation.	Yes 🗸 Comments:	Evidence: Role Descriptors for Directors	Action Needed: By Whom: By Date:	
(6) The D&B Board regularly reviews the risks the organisation faces and how they are being managed.	Yes ✓ Comments:	Evidence: Risk Management Framework D&B Reporting In to Board Review of Financial Performance Reports Risk Reports Risk Registers	Action Needed: By Whom: By Date:	
4.3 Compliance : The D&B Board has a robust internal control framework and has regular assurance about the effectiveness of key controls including controls to ensure compliance.	Yes ✓ Comments:	Evidence: Scheme of Delegation Risk Reports Compliance Assurance Framework Assurance Framework Update Jan 21 LLRR	Action Needed: By Whom: By Date:	
4.4 Whistleblowing and confidential concerns: The D&B Board ensures that appropriate whistleblowing policies and procedures are in place.	Yes 🗸 Comments:	Evidence: Whistleblowing Policy Available on Intranet for colleagues	Action Needed: By Whom: By Date:	